

# Psychological Approaches to Dealing with Trauma

Dr Noreen Tehrani

Chair: Crisis, Disaster & Trauma Section

British Psychological Society

[www.noreentehrani.com](http://www.noreentehrani.com)



# What kind of events are traumatic?

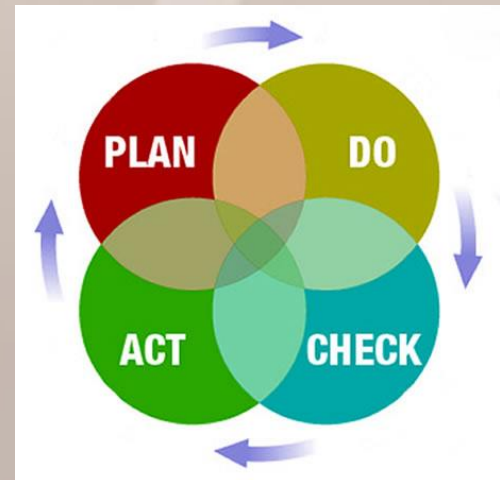
- Major Disasters:
  - Terrorist attacks, Major fires, Aircraft crashes, Train crashes
  - Floods, Earthquakes, War, Famine, Epidemics
- Secondary or Vicarious Trauma:
  - Online Child Abuse, Supporting victims, Counselling/Therapy, Accident investigation, teaching, Social work.....
- Every Day Trauma:
  - Accidents, suicides, robbery, rape, domestic violence, attacks, car crashes...

# Organisational or Personal?

- Where a trauma occurs in an organisation there is a duty of care
- Health and Safety at Work Act (1999)

*Every employer shall ensure that his employees are provided with such health surveillance as is appropriate having regard to the risks to their health and safety which are identified by the assessment.*

- Control Cycle
  - Plan – Develop Policy, Systems, Procedures, Training, Support
  - Identify – Individuals & Groups at Risk
  - Check – Psychological Screening/Surveillance
  - Monitor – Information, benchmarking



# Intentional or Accidental (Act of God)

- Trauma is increased if the source of the trauma was perceived as an intentional or personal act.
  - A terrorist attack
  - An armed robbery
  - Rape and domestic violence
- Some traumatic events come to be regarded as intentional
  - Drunk driver road death
  - Rail crash due to faulty rails
  - Flammable cladding on high rise flats
  - Flooding
- Need to deal with the attributions of the victim of trauma
  - Anger can get in the way of recovery

# Civilian and Military Disasters

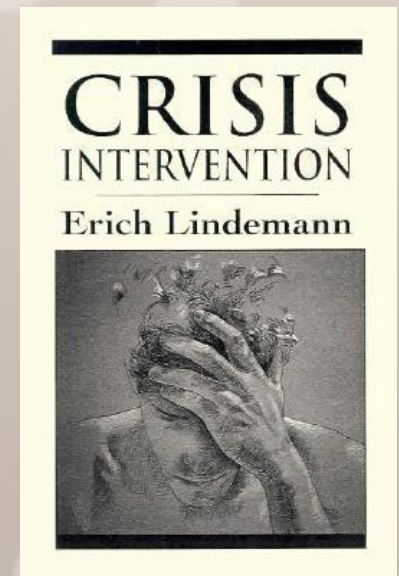
On November 28th 1942, a fire occurred at the Cocoanut Grove Night Club in Boston. 492 people died. The Cocoanut Grove was originally a speakeasy—an illegal bar during alcohol Prohibition. The club had a licensed capacity of 500 people, and on the night of the fire there were about 1000 people in the building. All of the above contributed to the tragedy.



The term shell shock was coined by a British physician during the First World War. It has become synonymous with PTSD. Originally the diagnosis only applied where soldiers survived an explosion apparently unharmed, yet soon after showed symptoms of spinal or nerve damage.

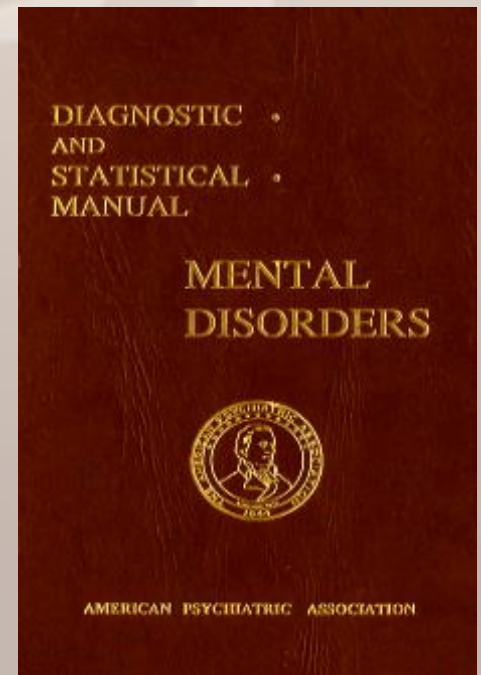
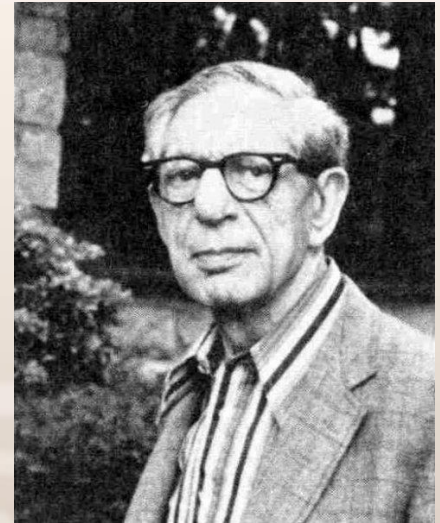
# Erich Lindermann 1900-1974

- Studied 101 victims of the Coconut Grove fire
- Regarded the responses of the people as an acute form of grief rather than trauma
- Did not explore the impact of exposure to the fire
- His focus was the loss of relationships
- Survivors are in a state of crisis when they face an obstacle to important life goals. A period of disorganisation ensues, a period of upset, during which many abortive attempts at solution are made
- Interventions were person centred – increasing resilience



# Abram Kardiner 1891-1941

- Trained by Freud
  - Anthropologist
  - Observed First World War veterans and re-interpreted their symptoms in his book the “Traumatic Neurosis of War”
  - Symptoms of psychoneurosis
    - Startle and irritability
    - Outbursts of aggression
    - Fixation on the trauma
    - Constriction to functioning
    - Atypical dreams
- DSM1 – Gross Stress Reaction (1952)





# Two models of trauma support

- Lindermann
- Dealing with ongoing traumatising situations
  - Resilience focussed approaches
  - Resilience building groups, psychological first aid
  - Appropriate for compassion fatigue and burnout
- Kardiner
- Dealing with a traumatic incident
  - Trauma focussed approaches
  - Initial safety, soothing and support
  - Demobilising, defusing and debriefing
  - Appropriate for primary and secondary trauma

# Psychological First Aid (Hobfoll et al 2007)

## **Safety needs**

- Remove or reducing exposure to harm
- Provide food, water, shelter & medical assistance
- Repeat simple and accurate information

## **Calm**

- Stabilize emotions
- Reduce stressful situations, sights and sounds
- Listen to stories
- Offer accurate information about the disaster or trauma and the relief efforts
- Provide information on stress and coping.

## **Connectedness**

- Help people contact friends and loved ones
- Keep children with parents or other close relatives whenever possible
- Respect cultural norms
- Link people with available services

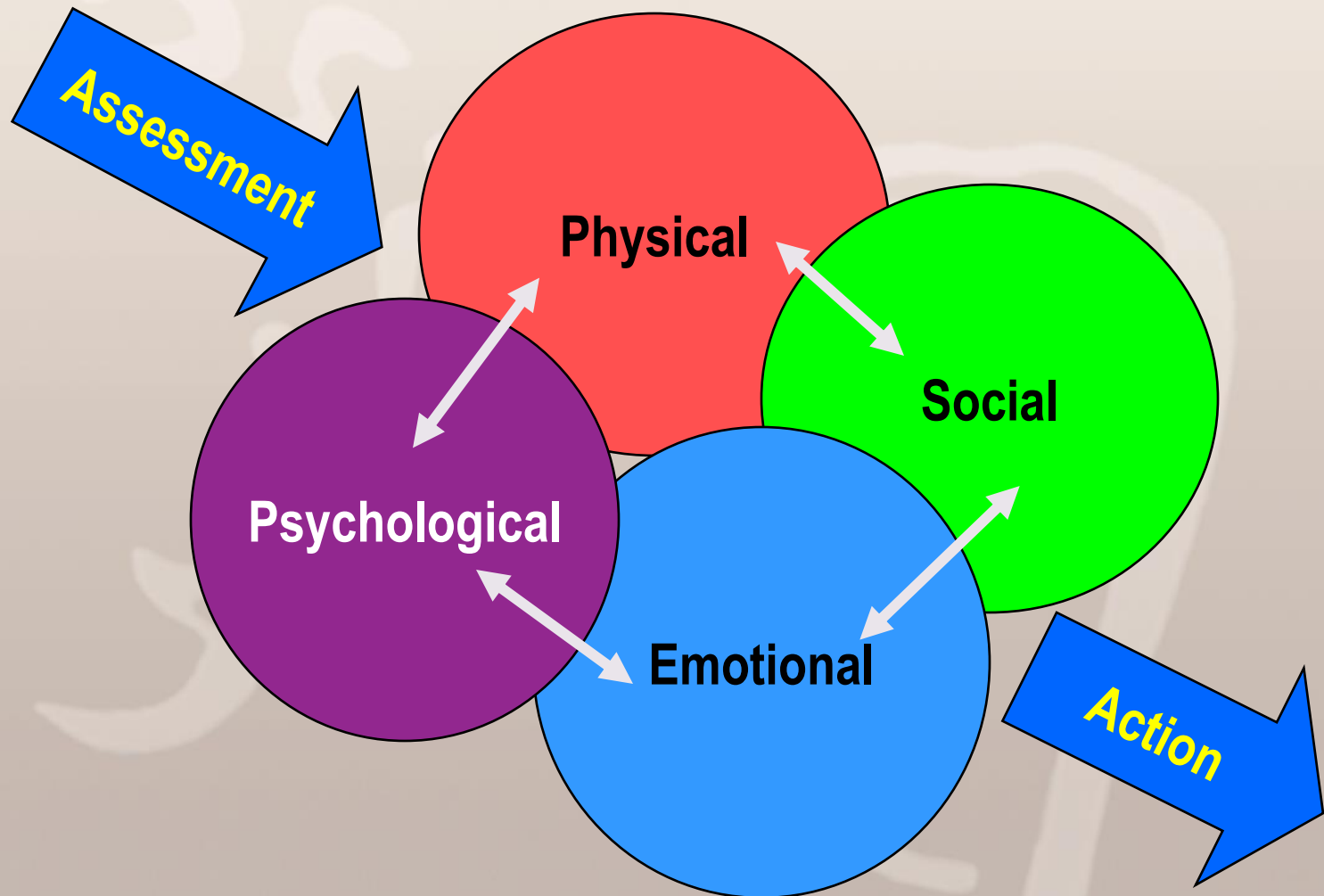
## **Self efficacy**

- Engage people in meeting their own needs
- Assist with decision making

## **Hope and expectation of recovery**

- Convey expectancy that people will recover
- Reassure people that their feelings are common

# Crisis Management Demobilising and Defusing (CISM)



# Worker Risks - Assessing the Risks to the Workforce

Assess the risks to the workers posed by the incident - these may have an impact on the organisation

Physical	
Likelihood	Frequent <u>5</u> 4 3 2 1 Rare Impact Severe 5 4
Social	
Likelihood	Frequent <u>5</u> 4 3 2 1 Rare Impact Severe 5 4
Emotional	
Likelihood	Frequent <u>5</u> 4 3 2 1 Rare Impact Severe 5 4 3
Psychological	
Likelihood	Frequent <u>5</u> 4 3 2 1 Rare Impact Severe 5 4 3 2

Signed:

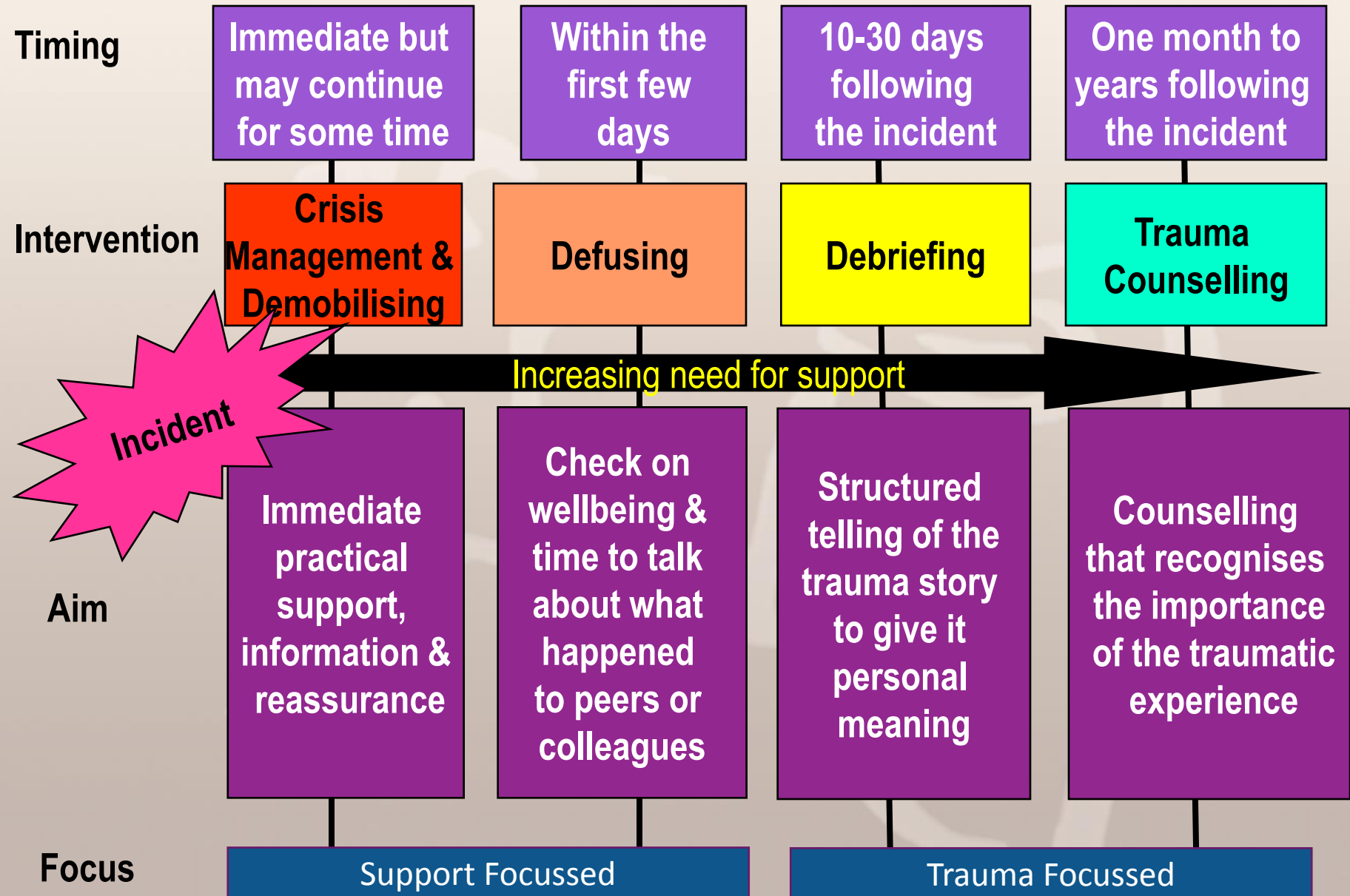
# Demobilisation Checklist

Date

Incident	
<b>Introduction</b> (manager) Have you	Described why you have brought everyone together
	Explain that the session will last 10 minutes?
	Give an update on injured colleagues or other
<b>Information</b> (HR/Security) Have you	Recognised the efforts of those involved?
	Explained that not everyone responds in after a traumatic incident?
	Normalised the stress responses?
	Described the normal responses to traumatic events?
	Given simple advice on taking care?
	Handed out Traumatic Stress info
<b>Closing</b> (Manager) Have you	Provided information on the and debriefing?
	Arranged a time for defusing
	Offered on-going support
<b>Recording</b> Have you	Summarised what you
	Checked fitness to work
	Arranged transport
<b>Self-Protection</b> (Manager/HR/Security) Have you	Completed the D
	Checked own feelings
	Given yourself
	Told HR what

# Group Defusing Checklist

<b>Introduction</b> (manager) Have you	Briefly acknowledge what has happened
	Explained that defusing is part of the trauma programme
	Will take around half an hour
<b>The Story</b> Have you	Confidentiality/Voluntary
	Benefits of taking part
	Say what you know
<b>Check out reactions</b>	When did you become aware that there was a problem?
	Establish the order in which things happened
	Style of session:
	<ul style="list-style-type: none"> <li>• Conversational</li> <li>• Accept silence</li> <li>• Summarise and paraphrase regularly</li> <li>• Turn negatives into positives</li> <li>• Hold boundaries</li> <li>• Allow everyone speak for themselves</li> <li>• At end summarise the whole story</li> </ul>
	Physical: Sleeping, Eating, Tense, Tired
	Social: Relationships, Support, Contact
<b>Education/Support</b>	Emotional: Responses, Moods, Reactions
	Psychological: Flashbacks, Nightmares, Panic
	Talked about how to reduce impact
<b>Recording</b>	Talked about extra support
	Hand out leaflets
	Complete record of defusing
<b>Self-Protection</b>	Checked own feelings/thinking?
	Taken some personal recovery time?
	Told HR what has happened?



Immediate but may continue for some time

Within the first few days

10-30 days following the incident

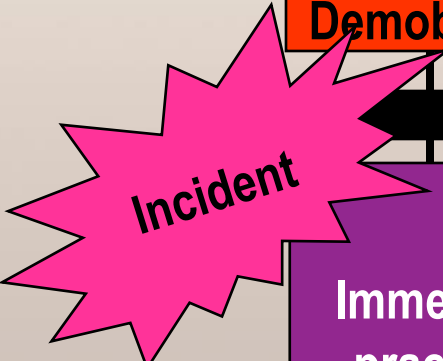
One month to years following the incident

**Crisis Management & Demobilising**

**Defusing**

**Debriefing**

**Trauma Counselling**



**Increasing need for support**

Immediate practical support, information & reassurance

Check on wellbeing & time to talk about what happened to peers or colleagues

Structured telling of the trauma story to give it personal meaning

Counselling that recognises the importance of the traumatic experience

Support Focussed

Trauma Focussed

**Timing**

**Intervention**

**Aim**

**Focus**

# Criteria for Developing PTSD (DSM5)

- Exposure to actual or threatened death, serious injury or sexual violence in one of the following ways:
  - Direct experience
  - Witness in person of events that happen to others
  - Learning that a traumatic event has happened to a close family member or friend
  - Experiencing repeated or extreme exposure to aversive details of the traumatic event  
e.g. first responders, police officers (and others) exposed to details of child abuse – must be work related
- Symptoms must last at least a month

# Symptoms of PTSD (DSM 5)

## Re-experience (1 or more)

- Intrusive memories
- Distressing dreams
- Flashbacks or feeling that the trauma is reoccurring
- Intense distress when exposed to cues
- Marked physiological responses to cues

## Hyperarousal (2 or more)

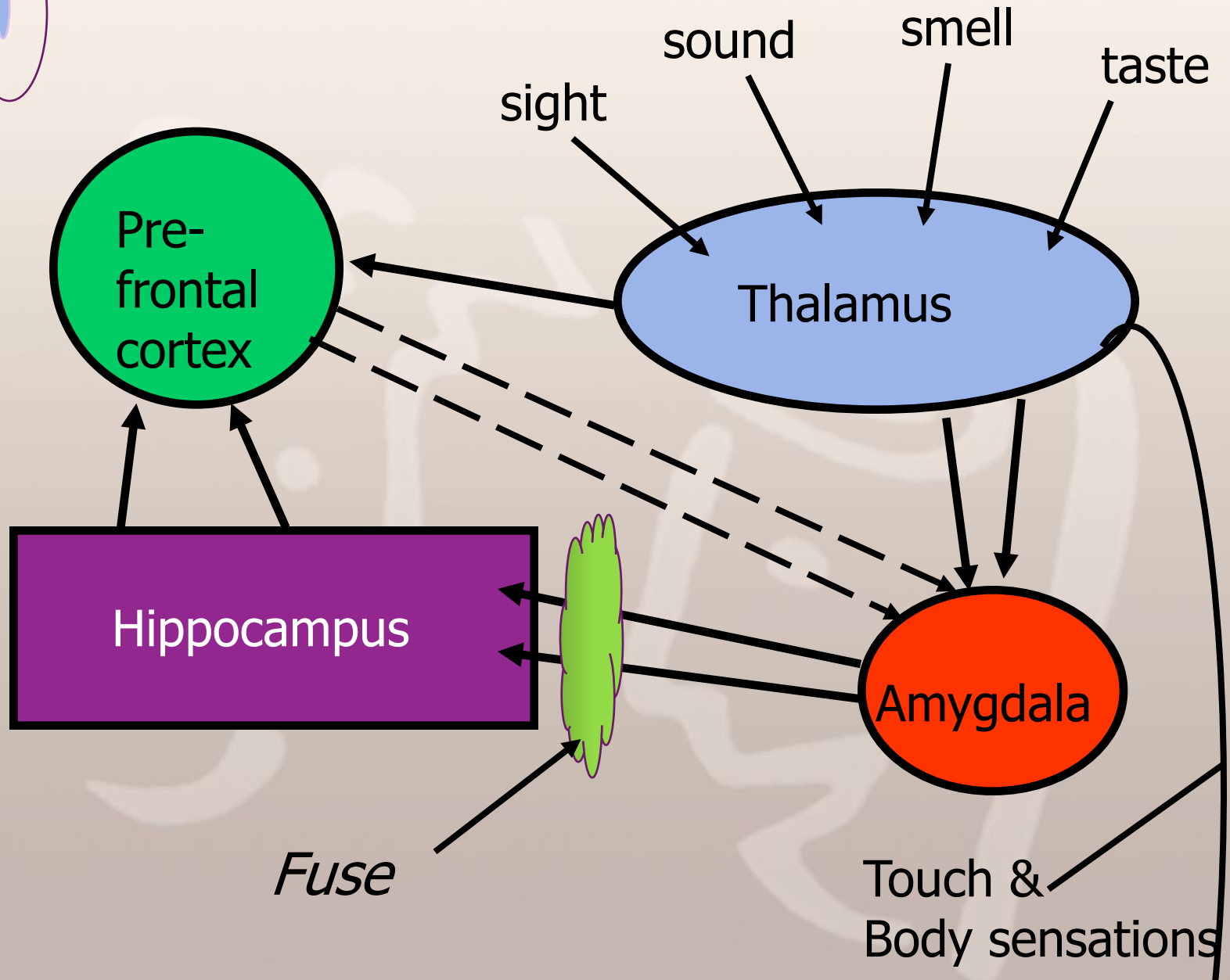
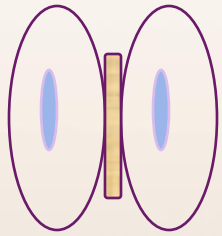
- Irritability/anger
- Reckless and self destructive behaviour
- Hyper-vigilance
- Exaggerated startle
- Problems with concentration
- Sleeping difficulties

# More Symptoms of PTSD (DSM 5)

## Negative thinking/mood (2 or more)

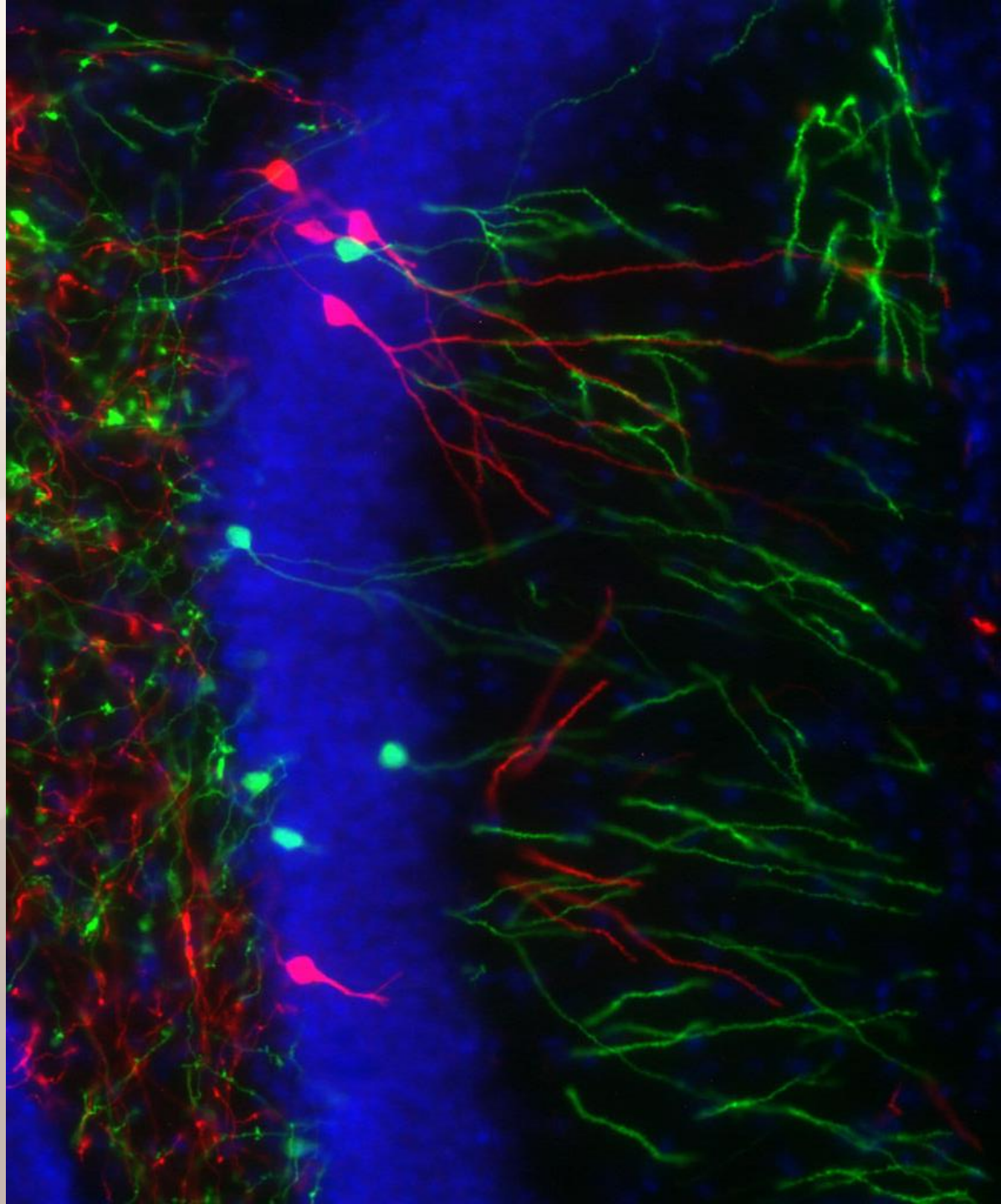
- Inability to remember parts of trauma
  - Negative beliefs or expectations
  - Distorted thinking including blaming of self or others
  - Persistent negative affect and lack of positive emotions
  - Lack of interest in future
  - Feelings of detachment
  - Inability to feel positive emotions
- Avoidance (1 or more)
    - Avoidance of distressing memories, thoughts or feelings about trauma
    - Avoidance of reminders e.g. People, places, objects that cause distress





# Blowing the fuse

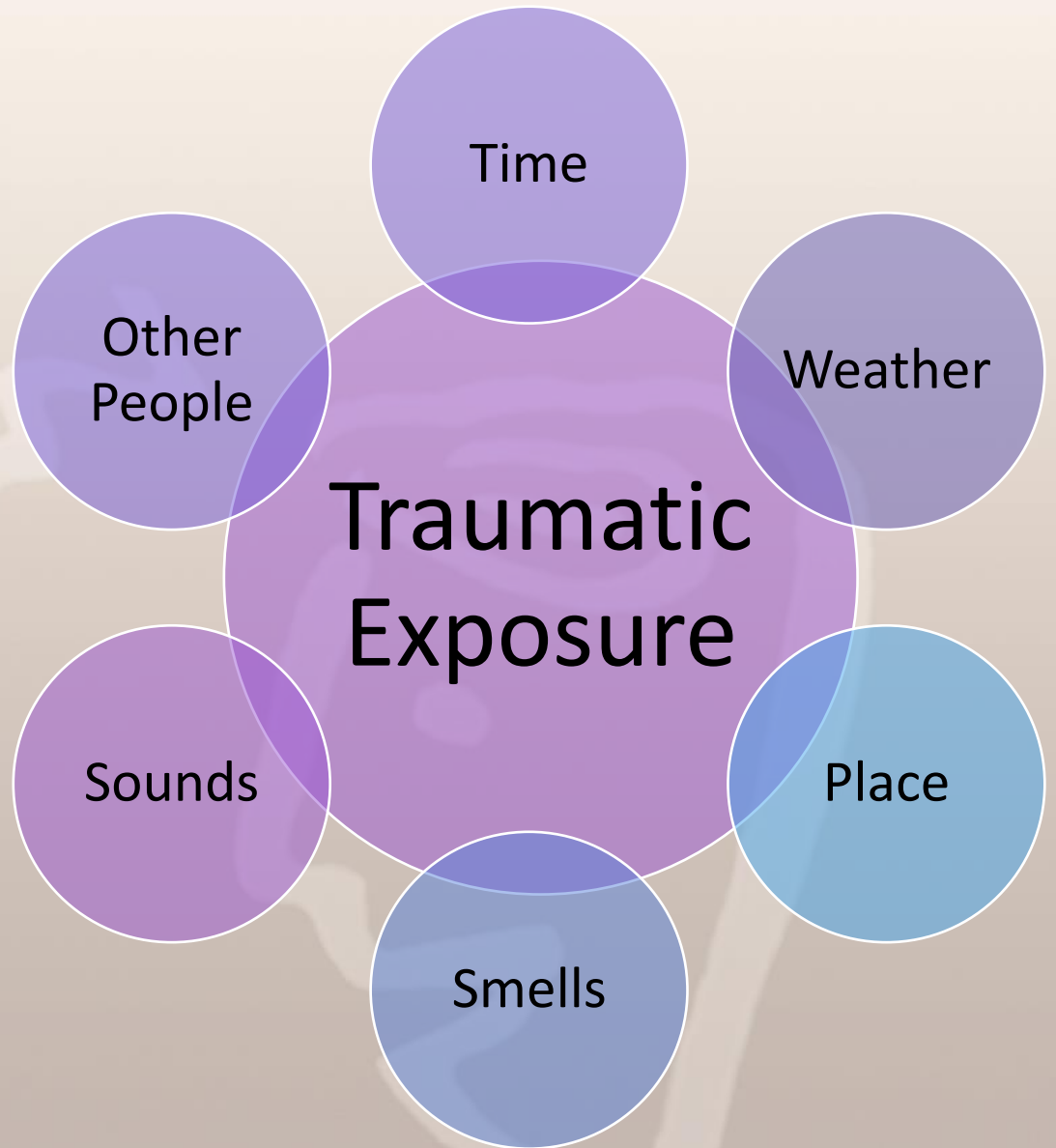
- Dis-regulation of arousal system
- Inability to find the words
- Poor memory
- Re-experience
- Dissociation



## Amygdala Memories

- Do not fade
- Outside awareness
- Are unstable
- Communicate in dreams, flashbacks and physical responses
- Can lie dormant for long periods of time
- Not intelligent
- Are linked to body memories

Everything connected with the trauma is filed with the trauma and can cause flashbacks



# Moving sensory memories out of the Amygdala (without blowing the fuse)

- Teach relaxation and self-soothing
- Focus on facts and physical sensations
- Identify what happened
- Start at a safe place
- Take a small chunk of the story at a time
- Paraphrase, reflect and summarise
- End at a safe place

# The Debriefing Controversy

- Difficulties caused by NICE guidance
- There is no reliable evidence that debriefing is harmful
- Debriefing is highly valued by participants
- There is no reliable evidence on any of the early interventions are effective
- A debriefing-like process is a key element of TF-CBT
- Research is proposed by BPS/College of Policing to identify the elements of early interventions which are helpful and where more research is required

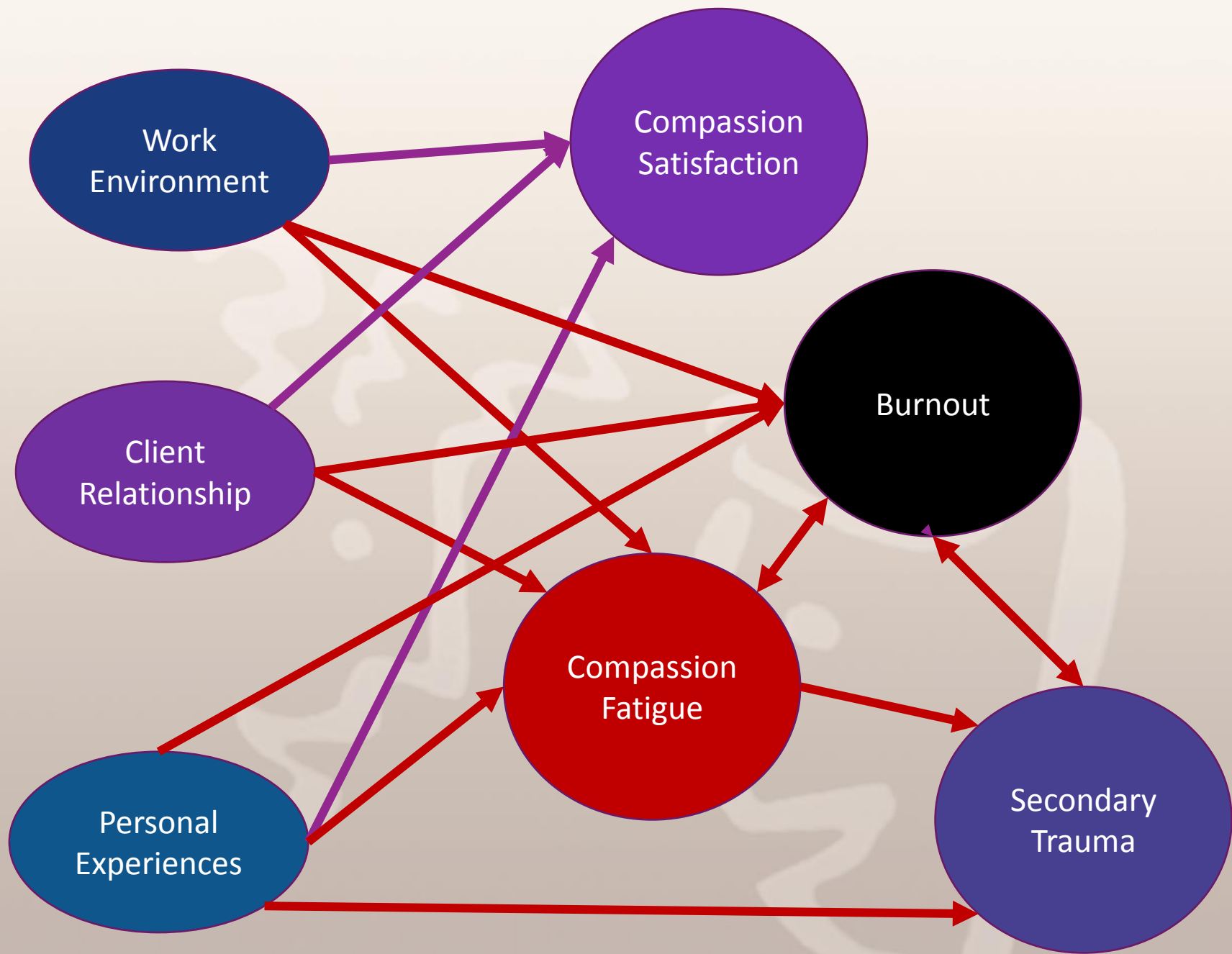


# Secondary Trauma, Compassion Fatigue and Burnout

# Professional Quality of Life (Stamm, 2010)

- **Compassion Satisfaction**
  - The pleasure derived from being able to do your work well
- **Compassion Fatigue**
  - Emotional exhaustion from dealing with angry, distressed or upset clients
- **Burnout**
  - Emotional exhaustion, depersonalisation, loss of self esteem
- **Secondary Trauma**
  - Experiencing the same kinds of trauma symptoms as experienced by clients





# Compassion Fatigue

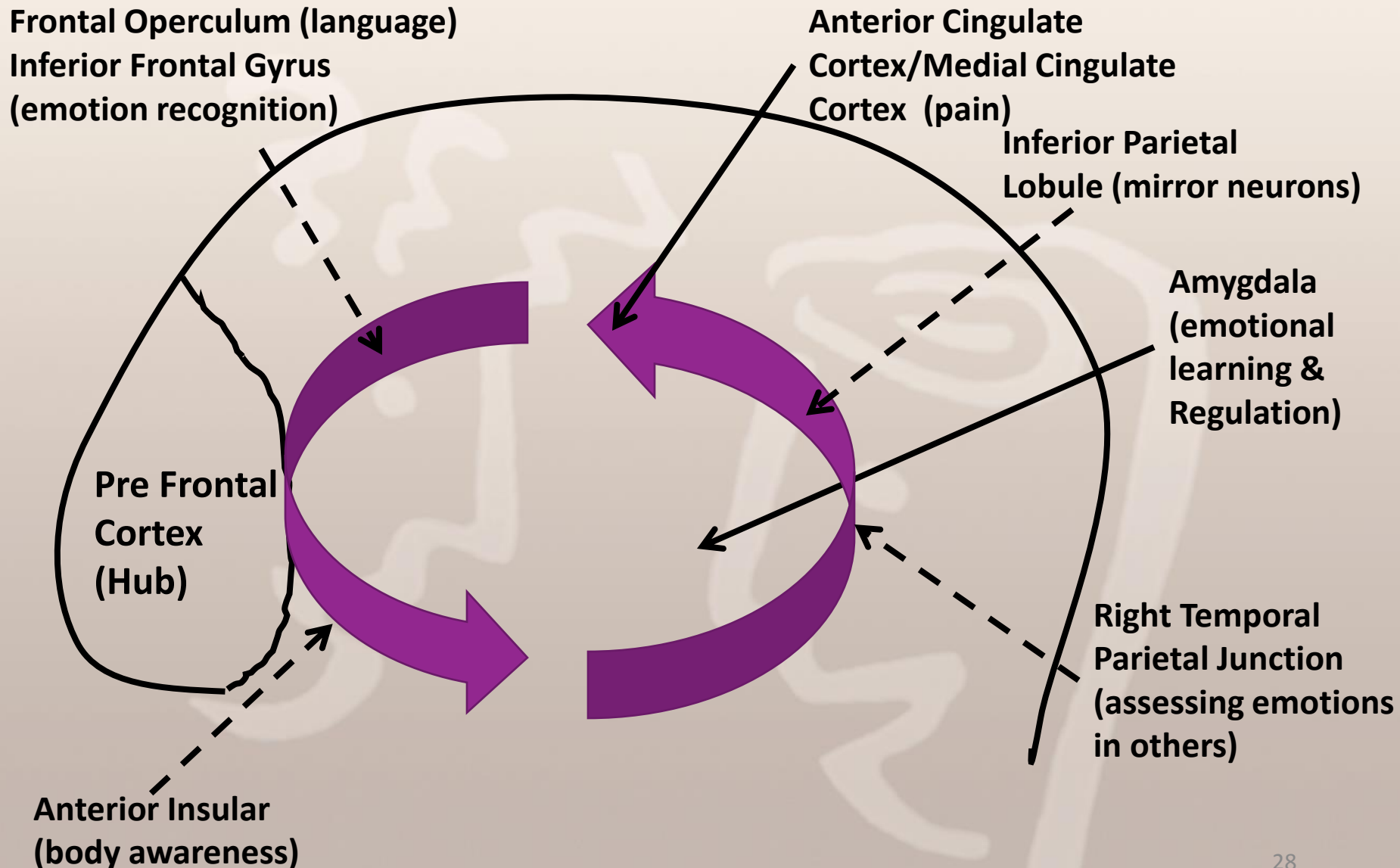


- Found in professionals engaged in providing care for people who are highly distressed, angry or emotionally demanding
- More common in carers with high levels of emotional empathy
- Associated with symptoms of generalised depression, emotional exhaustion, detachment and lack of enthusiasm for things that were once enjoyed

# Cognitive and Emotional Empathy

- Empathy is fundamental to successful human relationships
- Two levels
  - Cognitive empathy – the ability to identify with the perspective of another person and infer their mental state (Baron-Cohen et al 2004)
  - Emotional empathy – the observer recognises the emotional experience of another and responds to that state (Eisenberg & Miller, 1987)
- People with high levels of emotional empathy are more prone to burnout, compassion fatigue and secondary traumatic stress (Figley, 1995)

# Empathy Circuit (after Baron Cohen)



# Secondary/ Vicarious Trauma

- Exposure to traumatic images, stories or materials can create secondary or vicarious trauma
  - Visual Images
  - Auditory reports
  - Written accounts
  - Artefacts
- People can be traumatised by their ability to imagine a traumatic event

# Neuronal Pathways in the Brain



# What influences Secondary Trauma developing?

- Imagination – being able to visualise the situation
- Empathy – understanding how the victim would feel
- Sensitivity – being of a sensitive personality
- Familiarity – recognising something familiar
- Exhaustion – reduction of personal resilience and hardiness

# Signs of secondary trauma

- Re-experience
  - Unable to switch off from the work
  - Dreams, flashbacks of events experienced by others
  - Over-reactions to work related issues
  - Re-enacting aspects of victim behaviour
- Arousal
  - Unreasonable irritability or anger focussed at family, colleagues or situations
  - Self destructive behaviour
  - Jumpy, inability to sleep or relax
  - Poor concentration leading to increased numbers of accidents or errors



# More signs of secondary trauma

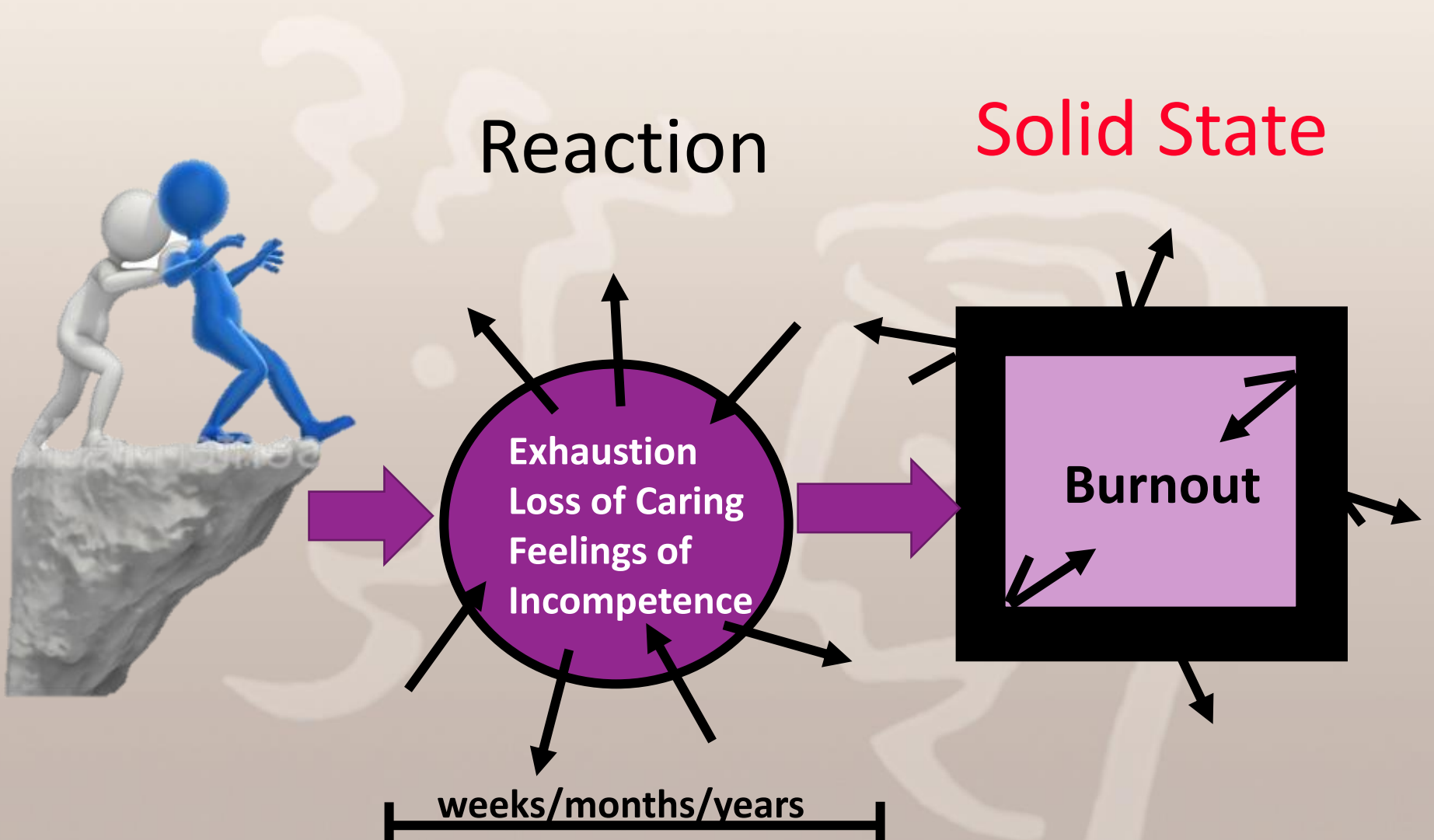
- Negative Cognitions
  - Negative self beliefs e.g. “I’m incompetent” “The world is bad” “No one can be trusted”
  - Lack of interest in things you used to enjoy
  - Negative outlook on life leading to unreasonable fears, beliefs and attitudes
  - Feelings of isolation from family, friends
  - Emotional numbing and difficulty in showing sensitivity or positive emotions
- Avoidance
  - Putting off doing work or dealing with demanding cases
  - Not looking too deeply
  - Avoiding questions which might lead to upsetting responses
  - Blocking out or forgetting the most distressing areas

# Burnout



- **Pre-condition**
  - Involvement in activities requiring extensive contact with people creating a high level of demands in tense situations
- **Symptoms**
  - **Emotional Exhaustion:** Physical fatigue, emotionality, sleeping difficulties, loss of sense of humour
  - **Depersonalisation:** Inability to care about others, isolation, lack of identification, seeing others as sub-human
  - **Feelings of incompetence:** Loss of ambition/drive, no sense of future, feelings of being hopeless or helpless

# Burnout



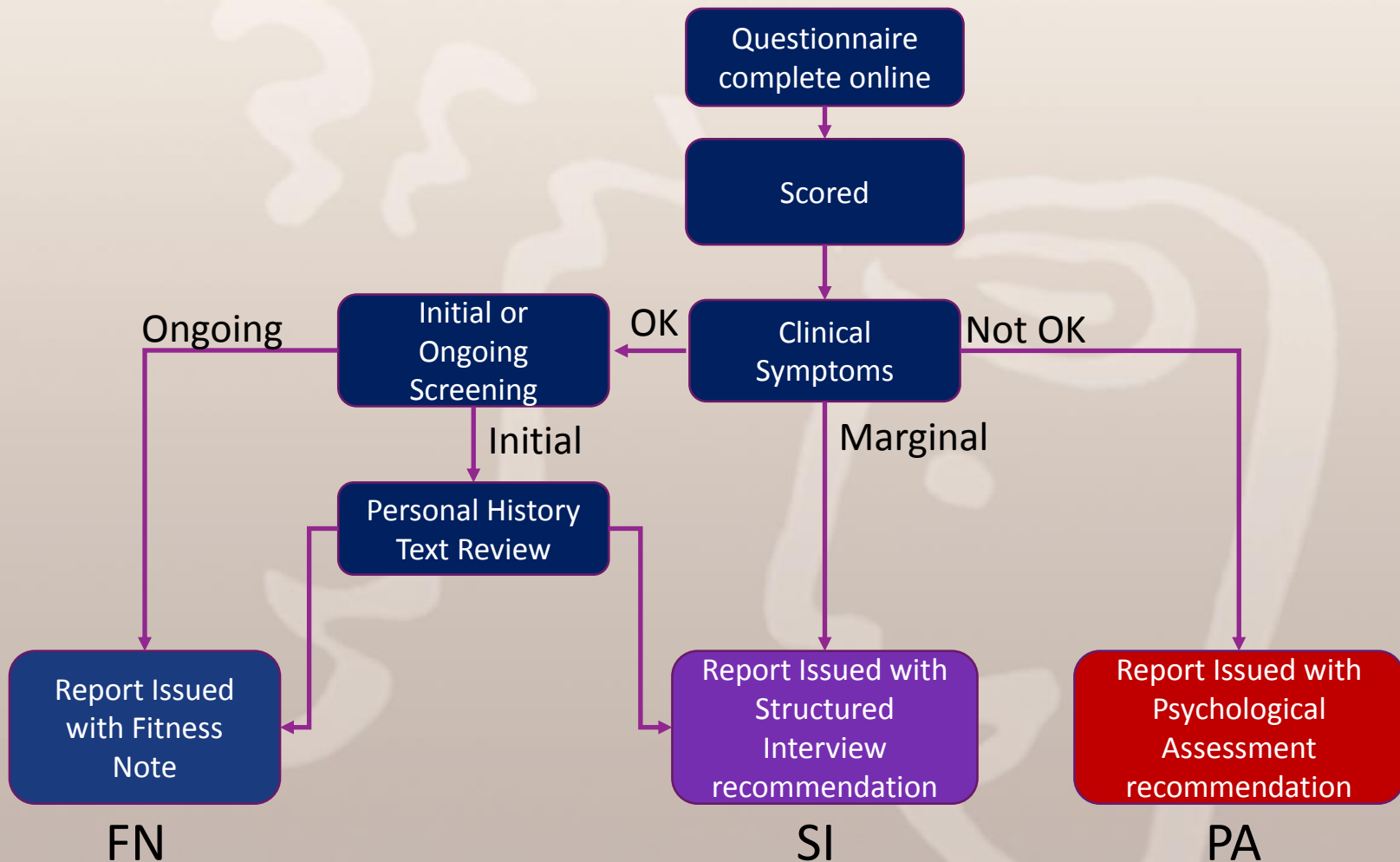
A faint, light-colored illustration in the background shows a profile of a human head facing right. Inside the head, there are stylized representations of neural connections and brain activity, with lines and dots suggesting a network of information processing.

What should  
organisations be doing?

# Wellbeing Approach to Trauma

Level	Organisation Focus	Employee Focus
Primary	<p><b>Culture:</b> Respectful, emotionally intelligent, caring and supportive</p> <p><b>Structure:</b> Engaged leadership, self-reliant teams</p> <p><b>Communications:</b> Honest, open &amp; two way</p> <p><b>Trauma Informed:</b> Recognition of responsibility to manage/reduce trauma, benchmarking of screening information</p>	<p><b>Policies &amp; Procedures to support the Organisational Focus:</b></p> <p><b>Risk Assessment</b> Role, Situational &amp; Personal</p> <p><b>Screening &amp; Surveillance</b> High risk roles and vulnerable groups</p> <p><b>Recovery &amp; Rehabilitation</b> Programmes of support for employees</p>
Secondary	<p><b>Supervisor:</b> Training in leadership, crisis management, supervision, conflict management</p> <p><b>Teams:</b> Induction training, stress and trauma resilience and team building</p>	<p><b>Supervisor:</b> Team surveys, discussions, wellbeing forums, rehabilitation planning, coaching using wellbeing materials</p> <p><b>Teams:</b> Engagement in health promotion materials, team resilience building groups.</p>
Tertiary	<p><b>OH assessments &amp; advice:</b> fitness for work, rehabilitation, redeployment, medical retirement, referrals for treatment.</p> <p><b>OH interventions:</b> Referral screening and support, trauma support programme,</p>	<p><b>OH support for supervisors, officers &amp; staff</b></p> <p><b>Supervisor:</b> Information, guidance &amp; support in handling employee issues</p> <p><b>Teams:</b> Physical and psychological advice, health surveillance, wellbeing support, trauma and wellbeing counselling &amp; coaching</p>

# On-Line Surveillance for High Risk Roles



# Comparisons between different groups

Clinical Symptom	On-line Child Abuse (n=557)	Child Abuse (n=843)	Family Liaison Officers (n=304)	Humanitarians (n=238)	Youth Safeguarding (n=217)	General Public
Anxiety	18%	28%	24%	36%	11%	3.5%
Depression	24%	29%	28%	41%	15%	8-12%
PTSD	8%	13%	7%	19%	5%	3%
Burnout	19%	23%	22%	39%	16%	NA
Secondary Trauma	14%	21%	20%	38%	11%	NA

# Heat Map of Workability showing Mean and % above threshold scores

Workability	Primary Trauma		Compassion Fatigue		Anxiety		Depression	
	mean	%	mean	%	mean	%	mean	%
Poor	41.7	43%	16.3	43%	6.4	86%	4.2	64%
Fair	37.5	28%	16.2	53%	5.3	66%	3.8	69%
Good	29.7	14%	10.7	24%	3.1	31%	2.2	35%
Very Good	25.5	9%	8.8	14%	1.9	15%	1.3	18%
Excellent	16.9	6%	6.7	6%	1.3	11%	0.9	13%



A faint, light-colored illustration of a human head and neck in profile, facing right. A large question mark is superimposed over the head area. The background is a light beige gradient.

What should  
psychologists be doing?

# Training

(CDT guide)

- Trauma Informed
  - Part of graduate level training for all psychologists
- Trauma Skilled
  - Post graduate and qualified trauma counsellors who provide counselling services using evidence based interventions
- Trauma Expert
  - PhD status for trauma work. HCPC members with a track record of working with trauma survivors including those with special needs

# Evaluate Interventions

- Lack of research into trauma interventions
- CDT Section's Project into Early Interventions
- Which trauma therapy works best?
- Need for real world research
- CDT practitioner's ethics committee

Take care of  
themselves

- Supervision
- Reflective practice
- Exercise
- Hobbies
- Healthy diet



# Thank you

[Noreen.tehrani@noreentehrani.com](mailto:Noreen.tehrani@noreentehrani.com)

[www.noreentehrani.com](http://www.noreentehrani.com)